



**Hold the Child**  
OUR ACTION. OUR FUTURE

**REGIONAL**  
**REPORT**

**2017**

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## OUR ACTION: TUNED ON!

With pleasure, I wish to unveil our first ever regional annual report. 2017 has been a year of great transitions and achievement despite the challenges in pursuit of our vision: **“a world where the rights of children and other vulnerable groups are protected”**

2017 has been an experimental year where board made an operational step out of South Sudan into the region and our dedicated country trustee teams have not only caught the vision, but saw to it that basic start-ups processes are duly completed, including Kenya. As our program teams went out of their way to reach the unreached despite the status quo. It is always an honor to work with such dedication from Trustee teams, Staff to Volunteers; With such devotion it is apparent that lasting change for child survival, care and development in the region is in our reach.

Special thanks and appreciation to all the funding Partners that have contributed the required funding for all our interventions. Indeed, your donations are not only changing lives we reached through our work, but also impact society for a better future.

Like our past years of collaborated action for improved child survival, welfare and development among communities; During 2017, the program deepened its anchor into rights-based approach, do no harm principle, and participatory approach to deliver services to the neediest, while inspiring community based action for optimal Child care mechanisms. I am delighted to witness the progresses the organization has made in the lives of individuals and communities we serve.

Our approach to during 2017 continued to:  
**(a) Deliver evidence based critical services for the Child survival, welfare and development children;**  
**(b) Advocate for safer environments for Children;** and  
**(c) Provide opportunities for Children participation.**  
 Through which action **71,097 Children (35,804 girls and 35,293 boys)** where reached in South Sudan and **1,284 Children 709 girls and 575 boys)** in Uganda.

Once again I wish to congratulate our trustee teams and Board of Trustees for this great success we are show casing in this report. Special thanks to all our Partners, Donor agencies, and Governments right from the grassroots; Your continued partnerships and support has made this happen.

I hope this report will highlight our key achievements for 2017; and your reading through the segments will not only be fun but a captivating experience to yearn for like actions for the Children around you.

**Mr. KIWEESI ALEX S,**  
**Co-founder & Program Development Director**

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## ABOUT US

## HOLD THE CHILD, Background

We are Relief, Development and Advocacy not for profit Organization that works in a network of 3 country based organizations in the region (South Sudan, Uganda and Kenya).

Founded in Bor town in late 2010 in the wake of heightened inter-communal clashes and child abduction amidst poor child care in the underserved Jonglei state - Bor (South Sudan).

We are set out to inspire and champion a collaborative action by Families, Communities, Authorities, Key stakeholders and Actors towards optimal child welfare.

Since formalization in 2011, Hold the Child as operated in various regions of South Sudan and now Uganda delivering Community centered and Child focused programs.

### Our Vision

A peaceful, healthy and dynamic society where the rights of children and other vulnerable groups are protected and promoted.

### Our Mission

To strengthen the capacity and resilience of families and communities to meet their obligations to the child through community centred child survival and development initiatives

### Our Commitments

#### The Values:

At all levels; our teams and internal systems do cherish the standing values of; **Integrity, Accountability, Faith, Creativity, Collaboration**

#### The approach:

Hold the Child programs are designed to meet the 4 critical needs for a Child i.e. The need for services; The need for safe environment and right policies; The need for opportunities for expression and participation; and The need to match with the rapid human advancements

We want to to remembered as the Organization that:

- **Walks in solidarity with the most vulnerable of society**
- **Innovatively works to empower caretakers and communities to meet their obligation to the Child**
- **Voices for the Children who may not have such opportunities**
- **Is reliable**

### Our Regional Interim Strategic Goal 2020:

**"To Build communities for optimal child care"**

2017  
Highlights

The year  
in **NUMBERS**

**9** Child Friendly Spaces operated

**141** At risk adolescents & youths provided with Vocational Skills

**8** Children reunited with families

**16** Temporary learning spaces established

**120** Teachers trained

**19,592** Children newly enrolled in primary schools

**33** Nutrition sites operated

**28,398** Under 5 years treated from for malnutrition

**89%** Cure Rate

**SOUTH SUDAN**

Emergency Operations at glance



**2.** Short (6 month) Emergency Child protection Projects



**2.** Short (6 month) Education Emergency Projects



**1.** Short (6 month) Emergency Nutrition Project



**1.** Short (6 month) Emergency Health Project



**478.76MT**  
of Assorted Nutrition Supplies



**132.** trips within the country (humanitarian operations)



**4.** Needs assessments undertaken

**4.** Field Offices

BOR | OLD FANGAK | TONJ SOUTH | WAU



**5.** Liaison Points

POCHALLA | TEREKEKA | TWIC EAST | UROR | TONJ EAST

## Staffing



	SOUTH SUDAN	UGANDA	KENYA
<b>Management</b>			
Administration, Program Coordination and Operations	43.	1.	
<b>Field Personnel/ Frontline Staff</b>			
Child Protection and Juvenile Justice	65.		
Education and Life Skills Development	9.		
Community and Child Health	87.		
Number of Volunteers during the year	83.	4.	1.
<b>TOTALS</b>	<b>287.</b>	<b>5.</b>	<b>1.</b>

### NOTES:

- 19% of staffing, and only 8% of volunteers were female. This discrepancy is dominantly carried from South Sudan operations where gender disparities are some of the worst in the world.
- In Kenya, the Volunteer (one of the trustee team member) was tasked with registration processes
- Uganda office only operated with a coordinator who was handling partnership building activities, and only 4 volunteers who undertook assessments in the island and participated in the 3 medical outreaches jointly organized with IMF



## Partnerships

### SOUTH SUDAN

#### Funding Partners



In 2017, Hold the Child continued to be an active cluster member in the clusters of Protection, Nutrition, Education and Health, among other forums including the PEG (Partners in Education Development Group), NGO forum, and TVET technical working group

#### Strategic Partners



It is hoped that the new **2018-19 country plan and 2020** regional development plan will build from these relationship and lessons and address the matter arising on long-term funding beyond the 3,6 and 12 month shot emergency grants

### UGANDA

#### Strategic Partners



During 2017, Hold the Child joined the Education in Emergency working group

Under **Drive 2020**, Strategic actions will be taken position the national offices and program orientations into areas of national development priorities with particular focus on vocational training, prevention and response of to child labour and abuse, and early childhood development

## Governance & Management

Guided by the NGO Act of 2016 (South Sudan), NGO Registration Act CAP.113 (Uganda) and NGO coordination Act. Section 10 (Kenya); Operations at Hold the Child are monitored and regulated by the Board of Trustees through the Ex. Director & Program Development Director who are responsible for organization wide policy implementation and daily management as stipulated in the Articles of Association. The directors have overall management responsibility and have the authority to decide and act within the framework set by the articles of association. The Management Charter, Annual plans, Budgets and authorities granted by the Supervisory Board of Trustees. Their full-time contracts are for an indefinite period based on a 40-hour working week, relevance of the organisation and availability of funds.

Learning from the lessons in the composition of the Ugandan Trustee team in 2016, a Kenyan team was set-up and registration was executed; 2017 saw concerted efforts to identify and examine the most competitive structural arrangement to operate a 3 country network of semi-autonomous member organisations under a common strategy and internal control systems. Under a calibrated Drive 2020, the year 2018 will finally harmonise a working management charter for organisation that will guide the trustee teams towards 2020.

Building from the milestones of 2016, 2017 Operations in South Sudan saw the following Management improvement actions;

- **Polishing operational standards at field offices i.e. filling and record keeping and installation of communication systems**
- **Dissemination of management policies to field locations and drawing feedbacks for potential improvements**
- **HR assessment where a consultant was brought on board to examine the effectiveness of our structures, culture and communication channels**

## Risk Management

About 97% of 2017 operations were in South Sudan; one the world's most risky places to operate from. Key risks include insecurity and associated tribal sensitivities, theft/looting, fraud, inflation and currency losses, operational delays and the intermittent cash transfers among other internal risks; Key actions in 2017 included

- **Insecurity especially in IO controlled areas;** the organisation worked through the UN supported contingency plan system for potential evacuation of locatable staff should there be need. A security and Contingency plan has been formulated and will be rolled out in 2018
- **Conflict of interests with local authorities;** especially on matters of recruitment, with heavy negative impacts on our performance. Efforts to harmonise these through HR and senior management were accorded, however in the end some program areas like Tonj were close temporarily
- **Inflation and Currency losses:** Much of the funds are expended in local currency (SSP), the fragility of the currency and market prices posed heightened risks of ineligible expenditures from the various donor agencies. In events of potential surges, the compliance team notified the donor counterparts ahead of time and the required extra approvals were sought in time
- **Theft/looting:** is one of the common events in such a troubled contexts, with displacement, schools get occupied by IDPs among others. Some events of supplies looting from our field stores were sighted in the course of 2017. Building our contingency plan, the management has worked with local authorities in recovery of such and pushing the perpetrators, and at the sometime reconciling with the supplies core pipeline manager agencies, Discussions to secure insurance policies are hoped to come to fruition with increasing donor consciences of supplies losses



## 2017. ON THE DRIVE

### Enhancing Social Protection for children and young people

Our Child protection interventions are aimed at contributing to the prevention of Child abuse, Improve access to Juvenile Justice, Enhance the protection of boys and girls and Strengthen social cohesions for improved child development.

During 2017 this program component was 100% implemented in **“South Sudan’s emergency response and resilience building initiative”**

## Emergency Child Protection and Resilience building interventions in Wau PoC, Wau town, Bor PoC, Uror and Pochalla. South Sudan

The UNICEF and South Sudan humanitarian fund (SSHF) supported components focused on;

### UNICEF

Psycho-social support and life skills for **3,500 children (1,750 boys and 1,750 girls)** was through: Community psycho-social support in CFSs and in schools (with Child to Child clubs), working with teachers/PTAs, caregivers and CBCPN (Community based Child protection Networks) and dissemination of key messages on child protection and optimal child care and working within existing resources as part of boosting local coping abilities among high risk communities. MRE (Mine Risk Education) and GBV (Gender based Violence) key messaging was integrated with CFS (Child friendly spaces) activities.

### SSHF

Integrated static and mobile response on; provision of quality comprehensive case management services to most vulnerable children (**150 boys and 150 girls**) with urgent child protection concerns including emergency family reunification for missing, separated and unaccompanied children. Delivering age & cultural appropriate messaging; the project coordinated multi-sectoral and child-friendly response working with all service/sector providers (comprehensive case management to meet the protection needs of children besides FTR); to relieve distress and restore normalcy of **3,600 children (1,800 boys and 1,800 girls)**, while enhancing positive coping mechanisms and resilience of children in Wau.

105 new cases (59 girls and 46 boys) of UASC were registered;

8 UASC cases (4 girls and 4 boys) were reunified to their families;

8 child help desks established and operated;

407 children (220 girls and 187 boys) with special protection needs referred;

13,558 children (5,929 girls and 7,633 boys) reached through structured community based psychosocial support initiatives;

10 adolescents' clubs strengthened;

3,487 adults (2,123 females and 1,364 males) directly reached with protection messages



## Socio-economic reintegration of Former Child soldiers and Peace-building in Pochalla. South Sudan

This UNICEF supported initiative builds from the 2015 social reintegration project for a total of 161 demobilised former child soldiers in Pochalla. The project included vocational training on courses like in English Instruction, Bead Making, Bee Keeping, Soap Making, Masonry, Carpentry; and peace-building action focused on peace-building & community dialogue activities. The vocational training packages targeted children formerly associated with armed forces/groups, at-risk/vulnerable adolescents & youths.

141 children and adolescents (82 girls and 59 boys) trained

335 children (195 girls and 140 boys) reached with peace building activities

165 adults (93 females and 72 males) were reached peace-building & community dialogue initiatives

During the Open Market day organised by the program, trainees demonstrated their skills in Beading, Knitting, Soap making, Carpentry, and Masonry. Products like creative bead art pieces, liquid and bar soap, benches, and doors were exhibited and sold locally; the community and trainees expressed their gratitude for this milestone for their society.

Through peace building and community dialogues; community members have been able to forgive each other and work together as one community especially the boarder communities between Pochalla South and North.





## Increasing Access to Quality education

Our Education and life-skills development initiatives aimed at Increasing access to quality and protective education services, Roll-out appropriate peacebuilding initiatives, Enhancing social cohesions and peace building. During 2017 this program component was 100% implemented in South Sudan's emergency response and resilience building initiative.

## Education in Emergency interventions in Fangak, Renk, Terekeka and Juba. South Sudan

The UNICEF and South Sudan humanitarian fund (SSHF) supported components include:

### SSHF

Supported Provision of continued access to education in emergency to the affected communities of Old Fangak, Paguir Toch and Mareang (Fangak, Jonglei). The project targeted 9,778 Children (4,600 boys and 5,178 girls) primary school age going; 2500 (1,250 girls and 1,250 boys) between 3 to 5 years. Interventions aimed at improving access and quality of education, and provision of age appropriate lifesaving key messaging; i.e.

Teacher training and along with the provision of incentives; School management improvements; Establishment of temporary protective learning spaces; Provision of scholastic and recreation supplies; and Integration with key sectors i.e. nutrition screening and health key messaging (hygiene). This project was a carry over from 2017 operations

112 PTAs/SMC (46 females and 66 male) engaged in school management improvement during first term

100 (10 females 90 males) Volunteer teachers supported with incentives for 3 months

50 Para ECD facilitators (9 females and 41 males) supported with incentives for 3 months

9778 Children (4,344 girls and 5,454 boys) newly registered in primary school

2,500 Children (1,270 girls and 1,230 boys) registered and supported in ECD centers



## UNICEF

Support to Education in Emergency in Juba, Renk and Terekeka Counties. The project targeted an enrollment of 9,600 Children (4,400 girls and 5,200 boys) school age going, with interventions for: Increase access i.e. establishment of protective temporary learning spaces, Community mobilisation

for education (Back to school campaigns), Provision of scholastic and recreational supplies. Improve quality of learning i.e. teacher training and provision of incentives, School management improvement, and Child club activities.

120 teachers (18 females and 112 males) attended refresher training on teaching methodology, Life skills and peace building

23 Para-ECD facilitators (15 females, and 8 males) in 9 ECD centres/ schools

154 teachers & facilitators (34 females and 120 male) received monthly incentives for 6 months

11 Community mobilisation campaigns/ go back to school campaigns conducted

6,000 children (3,000 girls and 3,000 boys) benefited from school bags

9,814 Children (4,413 girls and 5,401 boys) enrolled in both Pre- primary and primary schools

100 desks procured and distributed

34 children clubs formed i.e. Peace and hygiene clubs, school drama and sports clubs for each of the 17 schools

16 temporary classrooms constructed

24 pit latrines constructed, 6 pit latrines renovated with 2 stances each



## Enhancing Quality Education and Building Peace in South Sudan, Bor town

The Save the Children-Norad supported project is a carry over from 2016 and aimed at Supporting children to learn by ensuring provision of safe, quality education that equips them with essential skills needed to access future opportunities. The core results included: Improved school infrastructure; Increased education quality;

Enhanced community support for education; Increased awareness of protection issues in schools to promote peacebuilding. 2017 operations reached 5,495 Children (3,307 boys and 2,188 girls) through school clubs, teacher trainings, Schools management improvements, School facilities and community peace outreach initiatives

Supported 12 schools in Bor South

305 classroom desks procured and distributed

12 Peace clubs 144 children (72 boys and 72 girls) supported

120 teachers (11 females and 109 males) trained: 2 sessions i.e. (1) Classroom management/ lesson plans/scheme of work, critical thinking, and basic pedagogy; (2) Safe schools Declaration and Guidelines and peace building curriculum

20 ALP teachers (3 females and 17 males) trained on ALP policy and curriculum

120 PTA members (35 females and 85 males) trained: 2 sessions i.e. (1) Roles and responsibilities; (2) How to develop school improvement plan.

Community Risk Mapping exercises in 12 school communities

## TESTIMONIAL



### Best Pupil in South Sudan PLE 2017



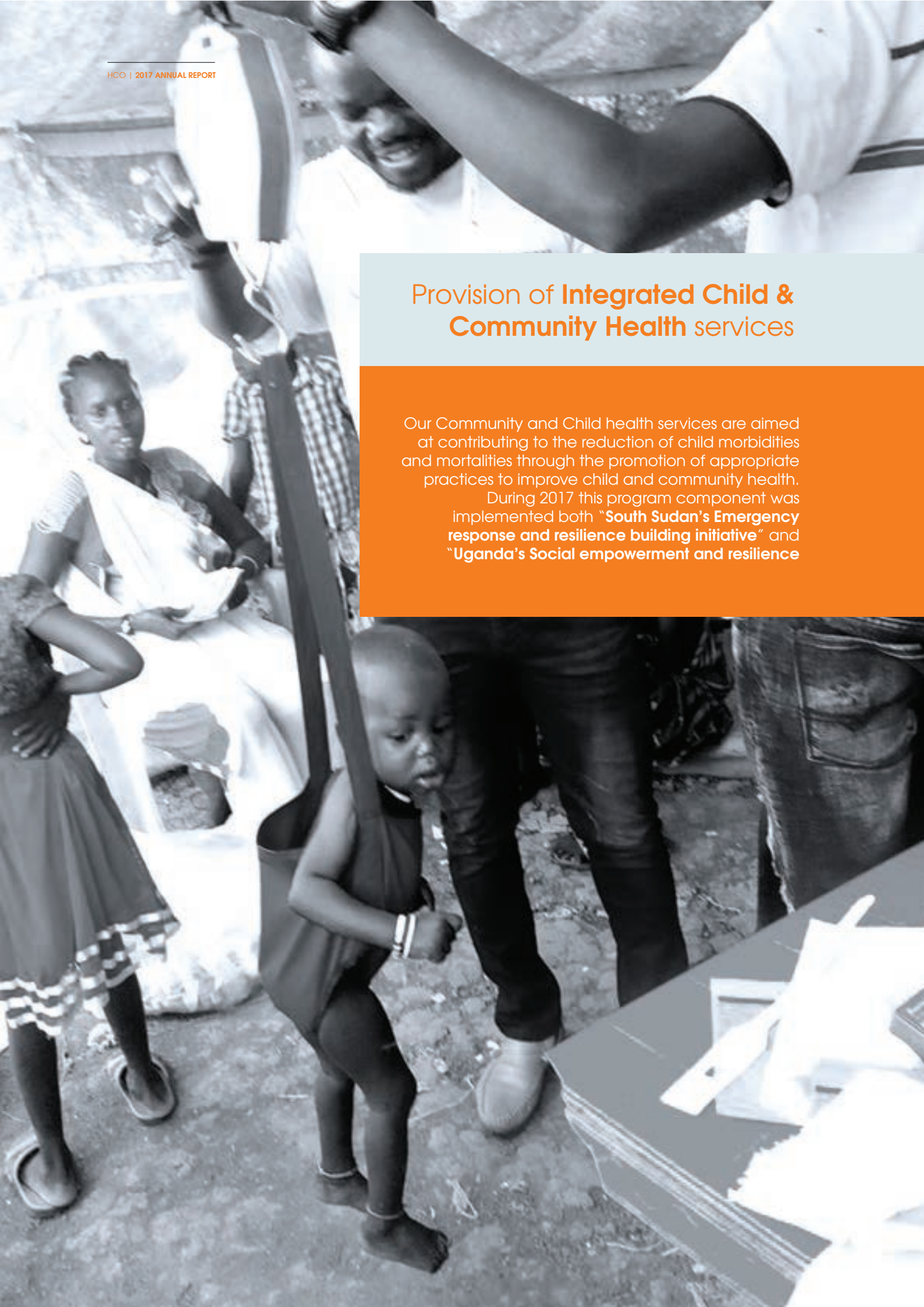
My name is **Micheal Jok Mawut**, and i was the best top pupil in the first PLE for the unified primary school curriculum with a total of 488 out of 500.

**Hold the Child** provided our school (St Andrew- Bor) with scholastic materials, and teacher training and supported peace clubs that built my confidence to perform.

## Provision of **Integrated Child & Community Health** services

Our Community and Child health services are aimed at contributing to the reduction of child morbidities and mortalities through the promotion of appropriate practices to improve child and community health.

During 2017 this program component was implemented both "**South Sudan's Emergency response and resilience building initiative**" and "**Uganda's Social empowerment and resilience**





## Integrated Nutrition Emergency interventions in Bor town, Twic East, Old fangak, Tonj East & South. South Sudan

The provision of quality emergency lifesaving prevention and curative Nutrition services included a complete CMAM (Community Management of Malnutrition) package. The UNICEF supported therapeutic feeding in Twic East (Mabior PHCC), and Old fangak worked along with the WFP supported supplementary feeding in Old fangak. WFP stand-alone supplementary feeding was implemented in Bor town, Tonj East and South working closely with other partners

and the government to undertake referrals between therapeutic and supplementary feeding programs. During the peak of hunger gap and flooding, Hold the Child secured grants from South Sudan humanitarian fund (SSHF) to boost active case finding, supplies movement, and additional staffing to meet the heightened demand for lifesaving nutrition action and undertake IYCF counselling

1 Stabilisation centre
6 OTP centres
33 TSFP centres
88 Children (30 girls and 48 boys) admitted with medical complications
1,508 Children (863 girls and 645 boys) treated of Severe Acute Malnutrition without medical complications
26,802 Children (15,286 girls and 11,516 boys) enrolled for target supplementation
21,256 Women (12,234 pregnant and 9,022 lactating) enrolled for target supplementation
Overall cure rate: Cure rate 89%, Death rate 1%, and Default rate 10%.
4,053 mothers and Caretakers reached with Key messages on Infant and Young Child Feeding practices through group counselling sessions
1,091 Women and caretakers reached with Key messages on Infant and Young Child Feeding practices through individual counselling sessions



### Nyangech with son Choul from Old fangak



*My 15 month old boy was doing so badly and the health had deteriorated and I was advised by the local authority to take my son to HCO center in Old Fangak. He was immediately admitted and after 6 weeks he looks so healthy and full of life. I am very grateful for the great work being done by HCO in Fangak.*

## Integrated Health Emergency interventions in Old Fangak

The provision of access and responsive essential and emergency healthcare for vulnerable in Old Fangak; supported by South Sudan humanitarian fund (SSHF). A six month response that ensured skilled staffing and availability of essential medical supplies to provide: timely screening, case management (Child health, Maternal Health and common infections) and referral to specialised care at Old Fangak Hospital; while strengthening surveillance and health data quality, and health promotion in the underserved communities of Toch, Wenglel and Wangchot.

This was delivered through a mobile clinic composed of a technical team that scheduled sessions among the 3 (primary health care units). This was conducted at the peak of flooding season among IDP hosting flood prone communities amidst heightened cholera threats in the Nile valley. The project targeted 7,489 individuals (IDPs and vulnerable host populations) including 2,371 boys and 2,182 girls, 1,975 women and 962 male comprising of all age groups.

3 Facilities supported (Catchment areas)

2,843 (1,449 girls and 1,394 boys) Curative consultations (<14yrs)

1,739 (517 girls and 1,222) Curative consultations (>14yrs)

246 referrals for Malaria treatment from Nutrition Antenatal care

1,834 (884 girls and 950 boys) of under 5 years vaccinated

256 women received Antenatal care services

## TESTIMONIAL



**Nyacan , Her daughter Nyawut and HCO CCH Associate**

”

*My name is Nyacan and My daughter Nyawut 9 month old. I thought my daughter was going to die as she was so malnourished and growing thin on a daily basis almost lifeless, I reached out to the HCO team, she was immediately admitted at the HCO Wenglel Center where she was enrolled. After 4 weeks in the program my daughter Nyawut has recovered so well but still in the program for better recovery, I am happy that my daughter is recovering so well and also for the training I get from the HCO staff on how to take care of my Children.*

## Medical Outreaches in Namuwongo and Katwe, Uganda

Hold the Child teamed up with International Medical Foundation (a subsidiary of International medical center) to conduct medical outreaches; aimed at providing services closer to urban poor slum populations who might not otherwise have had access to these services due to financial and social barriers. Through a mobile team; services like Child Health

screening, HIV, TB screening, Dental Services, Eye Care and Blood Donations were conducted in Namuwongo (Transam) and Katwe (inkere Zone) during October and November. The 2 outreach sessions covered 1,398 adults (1,000 women & 398 men), and 1,284 Children (709 girls and 575 boys),

1,215 Adults reached with Health education sessions

1,284 Children (709 girls and 575 boys) dewormed

771 Tested for HIV

84 reached with dental service including excavations and scaling

111 reached with eye check-ups

143 pregnant women supported with Assorted Mama Kits





## Provision of a Voice for Children

Child participation constitutes one of the 4 core principles of the UN convention on rights of children; experiences of child participation both nationally and internationally indicate that children's involvement is a clear overall benefit to them and schools, organizations, communities and the nation. 2017 program provided various opportunities ranging from school clubs, campaigns events and talk shows is therefore oriented to provide opportunities.

## Kids Express Program, South Sudan

**Kids Express** is platform through which children share their view and experiences, plights and aspirations, and advocate for their rights. This was birthed at the start of 2017 between Hold the Child and Radio Miraya FM building from an integration of social mobilization activities during the 2016 school re-opening campaign dubbed **#Solidarity4Hope**.

The weekly 1-hour production program (aired every Saturday between **12pm - 1pm**) targets children (boys and girls) from between ages of 9-13 years, and first year (2017) focused on school children from around Juba. Other locations like Wau and Bor were involved but records could not reach the intended quality

44 session records

3 Policy makers hosted

2 UN specialists hosted

20 schools involved



## Celebration of the 'Day of the African Child'. Wau, South Sudan

In Solidarity with what the Children did in 1976 Soweto, protesting against poor education and demanded for their rights. The day provides opportunities for key players to reflect on the status and progress of their obligation and commitments to children welfare and development. Based on a generic theme "The 2030 Agenda for Sustainable Development for Children in Africa:

Accelerating protection, empowerment and equal opportunity"; Hold the Child in collaboration with other humanitarian and development partners and government organized the event in Wau among other operational locations. Wau Celebrations was organised under a customised theme "Children Have Rights to Education, Health, Development and Wellbeing" Attended by;

Officials from state ministries of Education, Gender and Social welfare

Local government

20 schools participated

Over 5,000 people from the general population ver 5,000 people from the general population

Representatives from UN agencies and CSOs

Other preparatory activities include talk shows on **Voice of Hope FM (Wau)** where:

- **6 children from 4 primary schools Discussed the topic "What are the needs for the children in Africa (on 13th)**
- **On 14th Students from 4 Secondary schools Discussed the Topic: "Whether the need of African Child is being catered for by their families and communities"**
- **On 15th 2 Parents Discussed the Topic: "The challenges they face in upbringing their children"**





## Enhancing preparedness and Shared learning

Evidence based planning, Coordinated action, Community centred programing being the core of our operations. 2017 operations undertook various measures to streamline key stakeholder contributions in activity designs, generate first-hand information on access to and demand for services; and deliver services to the most needy through UN coordinated delivery mechanisms.

## Sub-National Sector Leadership in Wau, South Sudan

Building from our prior experience in cluster coordination across the different sectors we work through; 2017 program continued with our cluster coordination role (Sun-national cluster co-lead for child protection in Wau) working along with the directorate of Gender and child welfare.

Hold the Child continued to co-lead in CPWG (Child protection working group) meetings at the state level, handling all

meeting minutes and communications with key sector players. Earlier in the year, these sessions were held at Hold the Child Wau field Office before moving to the directorate of Gender and child welfare. To date Hold the Child remains as the lead agency in Child Protection in Western Barl El Ghazal including Wau and Raja. 2017 undertook the following;

24 bi-weekly coordination meetings and all necessary communications

4 NGOs, 5 INGOs, 4 UN agencies participating





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## Integrated Rapid Response Missions (IRRMS) in Pathai & Buong (Uror Jonglei), Padea (Unity state). South Sudan

Several locations in the country remain cut-off for months with out access to basic services including food supplies, medicines among others. In 2017 Hold the Child joined into UNICEF-WFP scheduled integrated rapid outreaches; Our Child protection focused intervention included services i.e.

psychosocial support activities to the conflict affected children in the identified Child friendly spaces, and registration of UASC (unaccompanied and Separated children) to facilitate tracing and reunification of the cases.

1,240 Children (532 girls and 708 boys) reached with recreational/psychosocial support

15 Children identified as separated

4 Children identified as unaccompanied

1 Child identified as missing

In both missions, the cases of UASC would have been high however the time allocated wasn't sufficient enough and again the focus was much directed to the head count and registration for food ratio cards.

## Initial Rapid Needs Assessments (IRNA) in Basia and Basellia (Wau) South Sudan

The protracted crisis is characterised with several clashes and displacement in several location across the country with access constraints that only provide limited opportunities of access following lengthy negotiations. During the access window to Basia and Basellia, Hold the Child among dispatched teams to assess the level of needs and formulate response plans to alleviate the suffering of children among communities of concern.

The mission sought to key child protection gaps and provision of critical services like PSS and case management, where children accessed PSS activities, separated children were registered. While awareness on key child protection issues were carried out.

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## Program initial needs assessment missions in Katosi (Mukono), and Kalangala Islands. Uganda

As an inaugural action, 2017 operations undertaking various field assessments to inform our initial program designs in areas of child care and community development among fishing and landing communities of Katosi, and Kalangala. The study

ascertained the critical service delivery gaps (Health care, Education and Early child development); Existing referral pathways; Drivers to high rates of GBV, Stagnated HIV/AIDS infection rates; and the impact of ignorance of the demand for services



## OPERATIONAL LESSONS 2017

Operations in a protracted political crisis with ethnic dimensions presents a number of challenges ranging from insecurity, access limitations, inflation to low quality of local cadres who seem to be fit for delivering sustainable programs, lessons include:

- 1.** Cultivation of health working relations with key stakeholder and partners had not only provided consistent communication lines among project partners and communities, but incentivised timely partnership reviews, build local confidence in our operations especially on programs covering both government and opposition held areas, as well as reduced the turnaround period for delivery of critically needed supplies especially from WFP and UNICEF pipelines. This too provide adequate platforms to address the emerging operational and thematic technical issues commonly associated with highly polarised locations and improves accountability
- 2.** Prepositioning of supplies to key strategic locations within our operational areas across the country, maximising the dry season access opportunities does not only ensure continued flow if essential items to the project implementation, and operation but cuts the cost of delivering context predictable lifesaving interventions
- 3.** Strengthening of existing community networks and referral pathways does promote community leadership in most of the critical interventions, provide appropriate incentives for community based actions and a level of ownership even with the emergency focused type of programming
- 4.** Integration of periodic tailor made capacity building initiatives across our thematic program areas and departments is very critical in address performance gaps and building professionalism among our teams as we address the likely capacity gaps with only skilled cadres available in among the highly polarised locations
- 5.** Inclusion of dedicated service providers for specific services like communication, utilities among other core operational inputs does not only save operational turn-around periods but ensures consistence of delivery which is a key requirement amidst the high inflation rates and unpredictable access trends to operational
- 5.** Upgrading of operational areas with establishment of offices among other operational equipment does improved local organisation esteem, facilitate timely reporting, quality records, supervision of sites and improved local accountability

## FINANCIALS

### 2017

#### STATEMENT OF INCOME & EXPENDITURE

Particulars	Notes	Child Protection & Advocacy	Education & Life Skills Development	Community & Child Health	Total 2017	Actual 2016
<b>Income from Donors</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
CHF/UNDP		362,910	102,347	192,019	657,276	612,909
UNICEF		219,325	169,151	232,921	621,397	306,192
WFP		-	-	251,786	251,786	92,311
IOM		-	-	-	-	20,024
MI		29,131	-	-	29,131	-
Save the Children		-	164,733	-	164,733	54,489
		<b>611,366</b>	<b>436,231</b>	<b>676,726</b>	<b>1,724,323</b>	<b>1,085,925</b>

Expenses	\$	\$	\$	\$	\$	\$
Salaries & Benefits	1	(335,845)	(66,630)	(325,893)	(728,368)	(559,807)
Direct Prog. costs	2	(186,226)	(254,850)	(251,165)	(692,240)	(373,031)
Prog. Support costs	3	(79,230)	(84,334)	(99,668)	(263,232)	(99,852)
Other Expenses	4	-	(6,524)	-	(64,860)	(64,860)
		<b>(601,301)</b>	<b>(412,338)</b>	<b>(676,726)</b>	<b>(1,690,365)</b>	<b>(1,097,550)</b>
Net Deficit for the year		<b>10,065*</b>	<b>23,894**</b>	<b>0</b>	<b>33,958***</b>	<b>(11,625)</b>

#### Key Notes

1. \*(10,065) Unspent SSHF funds during the year ending due to insecurity in the target operational area.

2. \*\*(23,894) Balance on Save the Children–Norad Disbursement for new year operations

3. \*\*\* (33,956) Total Amount (10,065 + 23,894)

## Cash Flow Statement of Financial Position as at 31st December 2017

	Notes	2017	2016
<b>ASSETS</b>		<b>\$</b>	<b>\$</b>
<b>Non-current assets</b>			
Property, Plan & Equipment	5	73,569.34	96,980.00
		<b>73,569.34</b>	<b>96,980.00</b>
<b>Current assets</b>			
Accounts Receivable	6	210,615.73	96,980.00
Cash and Bank balances	7	171,150.18	53,703.00
<b>Total Current Assets</b>		<b>381,765.91</b>	<b>83,284.00</b>
<b>Total Assets</b>		<b>455,335.25</b>	<b>180,264.00</b>
<b>FUND BALANCES AND LIABILITIES</b>			
<b>Accumulated fund</b>			
Restricted accumulated fund		66,769.65	21,863.00
Unrestricted accumulated fund		73,569.34	96,980.00
		<b>140,338.99</b>	<b>118,843.00</b>
Accounts Payables	8	314,996.26	61,421.00
<b>Total funds and current liabilities</b>		<b>455,335.25</b>	<b>180,264.00</b>

### Directors & Trustees

No member of the board of trustees did receive any remuneration during the financial year. No loans or advances were made and no guarantees were issued to the board of trustee members.

The board of trustees had determined the remuneration policy, the height of executive benefit and the amount of remuneration components, the remuneration policy is updated periodically.

Hold the Child has no bonuses, year-end bonuses or gratuities. Costs are refunded on an expense claim basis and fixed cost allowances

## Significant Accounting Policies

### Accounting policies

The principal accounting policies adopted in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### a. Basis of Accounting

The financial statements have been prepared in accordance with the International Financial Reporting Standards under the historical cost convention and are presented in the functional, United States Dollars (USD). The preparation of financial statements in conformity with the International Financial Reporting Standards requires uses of estimates and assumptions.

It also requires management to exercise its judgment in the process of applying the accounting policies adopted by the organization. Although such estimates and assumptions are based on the director's best knowledge of the information available, actual results may differ from those estimates.

#### b. Income

Income represents income from donors, which is recognized when received or when the organization's right to receive payment has been established.

#### c. Property, plant and equipment

Fixed assets are initially recorded at cost and stated at historical cost less depreciation. Depreciation is calculated on a straight-line basis over the estimated useful life of the asset as indicated below and with nil salvage value at the end of their useful life. The annual rates used are;

ASSET	RATE(%)
Furniture and fixtures	33%
Computers and accessories	33%
Mobile equipment	20%
Other equipment	20%
Motor boat	20%
Land and buildings	2%
Motor Vehicle	20%

#### d. Receivables

Receivables are stated at their estimated realizable value. An estimate is made for bad and doubtful receivables based on review of all outstanding amounts at the year end. Bad debts are written off when all reasonable steps to recover them have proved fruitless.

#### e. Payables

Trade and other payables are stated at the amounts expected to be paid.

## 2017 Budget Performance

in (\$)	Actuals 2017	Budget 2017
<b>Expenditure on Program Objectives (Program Costs)</b>		
Child Protection and Advocacy	522,071	460,000
Education and Life-skills development	321,480	470,000
Community and Child Health	577,058	740,000
	<b>1,420,609</b>	<b>1,670,000</b>
<b>Expenditure on Management (Support Costs)</b>		
Costs on fundraising efforts		30,000
Expenditure on Management and Administration	269,756	380,000
	<b>269,756</b>	<b>410,000</b>
	<b>1,690,365</b>	<b>2,080,000</b>
<b>Income from Institutional Donors</b>		
UN agencies	1,530,459	1,790,000
Non UN agencies	193,864	280,000
Income fundraising	1,530,459	10,000
	<b>1,724,323</b>	<b>2,080,000</b>
<b>Others</b>		
• Exchange Gain/Loss	<b>33,958</b>	

*Percentage expenditure on Objectives Vs Total Income*      82      80.29

*Percentage expenditure on Objectives Vs Total Expenditure*      84      80.29



## Report of the Independent Auditors to the Board of Directors, Hold the Child

### Unqualified Opinion

We have audited the accompanying financial statements of Hold the Child set out on pages 27, 28. These statements comprise the statement of financial position as of 31 December 2017, the statement of income and expenditure, statement of changes in accumulated fund for the year then ended, and a summary of significant accounting policies and other explanatory notes.

In our opinion, the financial statements give a true and fair view of the statement of income and expenditure for the year 01 January 2017 to 31 December 2017, the statement of financial position as at 31 December 2017 in accordance with Generally Accepted Accounting Principles and the Non-Governmental Organization Act.

### Other Information

The management is responsible for the other information. The other information comprises the Directors' Report. The other information does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.

### Responsibilities of the Management for the Financial Statements

The management is responsible for the preparation and fair presentation of the financial statements in accordance with Hold the Child accounting policies and procedures, and for such internal control as the management determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the management either intend to liquidate the organization or to cease operations, or have no realistic alternative but to do so.

## Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists.

- **Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.**
- **Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.**
- **Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.**
- **Conclude on the appropriateness of the directors' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.**
- **Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.**

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

We communicate with the management regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**The engagement partner on the audit resulting in this independent auditor's report is Tom Mpagi.**

**TMK & CO.**  
**Certified Public Accountants**  
 6th Floor, Workers House,  
 Plot 1 Pilkington Road  
 Kampala, Uganda

## Budget Projections 2018

in (\$)	Budget 2018	Actuals 2017
<b>Expenditure on Program Objectives (Program Costs)</b>		
Child Protection and Advocacy	460,000	522,071
Education and Life-skills development	470,000	321,480
Community and Child Health	740,000	577,058
	<b>1,670,000</b>	<b>1,420,609</b>
<b>Expenditure on Management (Support Costs)</b>		
Costs on fundraising efforts	30,000	
Expenditure on Management and Administration	380,000	269,756
	<b>410,000</b>	<b>269,756</b>
	<b>2,080,000</b>	<b>1,690,365</b>
<b>Income from Institutional Donors</b>		
UN agencies	1,790,000	1,530,459
Non UN agencies	280,000	193,864
Income fundraising	10,000	
	<b>2,080,000</b>	<b>1,724,323</b>
<b>Others</b>		
• Exchange Gain/Loss		33,958
<i>Percentage expenditure on Objectives Vs Total Income</i>	<i>80.29</i>	<i>82</i>
<i>Percentage expenditure on Objectives Vs Total Expenditure</i>	<i>80.28</i>	<i>84</i>

# THANK YOU

**To all our committed trustees, staff, donors,  
partners and friends;**

We value your concerted efforts to our operations and institutional developments we have been through and those ahead of us.

[www.holdthechild.org](http://www.holdthechild.org)